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Editorial 4

CURRENT ISSUES OF INTERNATIONAL LAW IN REGULATING COUNTER-INSURGENCY AND COUNTER-TERRORISM

Mária Bordás

The study sheds light on the current tendencies if the international law on warfare can successfully be applied in the practical reality in the progress of counterinsurgency and counterterrorism efforts. There have been two phenomena identified recently in the warfare which are endangering public security and public safety of the democratic states of the world: terrorism and insurgency. Both of them mean a threat and violation to the population and the government authorities. It has been queried in the military literature whether these new forms of warfare should be handled by military engagements or law enforcement. This is, nevertheless, not just a dilemma of the strategy how to combat against it, but should be, at the same time, in accordance with the international legal regulations, too.

PUBLIC PROCUREMENT IN ZIMBABWE: ISSUES AND CHALLENGES

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Daniel Chigudu

With negative coverage largely by the media on state procurement, this article aims at exploring challenges and issues that militate against public procurement in Zimbabwe. The exploration is done through content analysis of statutes and procurement practices that currently obtain in the country. The study shows that despite the presence of some regulations public officials manipulate tender procedures for personal gains. There is need for improved political will to enforce the law on errant behavior. The value for money that the procurement system should promote is lost. There is no mechanism for feedback to inform management and policy makers. The article provides recommendations for the government in pursuit of public procurement best practices.

FINANCIAL STATEMENTS AND THE DISCHARGING OF FINANCIAL ACCOUNTABILITY OF ORDINARY PUBLIC SCHOOLS IN SOUTH AFRICA

Frank Doussy, Elza Doussy

The Schools Act, 84 of 1996 (section 42(b)), requires that all public schools in South Africa, "as soon as practical, but not later than three months after the end of each financial year, draw up annual financial statements". These schools must further submit audited financial statements to the Department of Education within six months after the school's year end (section 43) and according to section 43(6), "at the request of an interested person, the governing body must make the records referred to in section 42, and the audited or examined financial statements referred to in this section, available for inspection". The study aims firstly to establish whether schools in South Africa comply with the current legislative prescripts and accounting and auditing practices, and secondly to identify possible problem areas in this regard.



OPERATIONS AND QUALITY MANAGEMENT FOR PUBLIC SERVICE DELIVERY IMPROVEMENT

Za-Mulamba Paulin Mbecke

The initial questions of this research were to establish if the management practices and expertise of business could be transferred to the public service and to know what type of management practices and expertise could be transferred and with what adaptations.

A BAYOU PRIVATEER CRITIQUE'S MARCOUX'S FIDUCIARY ARGUMENT AGAINST STAKEHOLDER THEORY

Emir Phillips

This Article critique's Alexei Marcoux's A Fiduciary Argument Against Stakeholder Theory which set the mark for Shareholder Theory. Stakeholder Theorists sense the denouement of Shareholder Theory, but perhaps this in-depth reassessment of Marcoux's Article may have them reconsidering. Recent corporate scandals reveal only the moral paucity of that company's management and are not conclusive evidence of any odious qualities inherent to either shareholders or Shareholder Theory.

COMPETITIVE INTELLIGENCE: AN EXPLORATORY LITERATURE REVIEW OF ITS POSITIONING

Alexander Maune

This article is a qualitative-exploratory literature review. The primary concern of the author is to explore the positioning of the competitive intelligence function within organisations so as to establish the best positioning. To ensure reliability of the literary exploration, only peer-reviewed journal articles were used. The findings of this article will make it possible to generalise about the best position of the competitive intelligence function and to develop some valuable propositions for future studies. The findings show that there is no single criterion on which to base the positioning of the competitive intelligence function within organisations. This article will assist business managers to understand and improve their positioning of the competitive intelligence function. This article has therefore academic value.

DESCRIPTIVE BUSINESS INTELLIGENCE ANALYSIS: CUTTING EDGE STRATEGIC ASSET FOR SMES, IS IT REALLY WORTH IT? 70

Sivave Mashingaidze

The purpose of this article is to provide a framework for understanding and adoption of Business Intelligence by (SMEs) within the Zimbabwean economy. The article explores every facet of Business Intelligence, including internal and external BI as cutting edge strategic asset. A descriptive research methodology has been adopted. The article revealed some BI critical success factors for better BI implementation. Findings revealed that organizations which have the greatest success with BI travel an evolutionary path, starting with basic data and analytical tools and transitioning to increasingly more sophisticated capabilities until BI becomes an intrinsic part of their business culture and ROI is realized.

SUBSCRIPTION DETAILS

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