EDITORIAL: Expanding the research horizons in governance and regulation research

Dear readers!

We are pleased to present the second issue of the journal in 2021. This issue explores different areas of research regards: the client relationship management and the impact of the COVID-19 pandemic on consumption expenditures, governance and corporate social responsibility, board characteristics, risk management, and company performance.

In particular, *Mahmoud Saleh Allan, Nafez Nimer Ali, Osama Samih Shaban,* and *Neveen Al-Salaita* examine the level of gap extended between management perceptions of clients' expectations, and clients' expectations for service quality dimensions (Khafafa & Shafii, 2013; Getahun, 2019, Sasser, Olsen, & Wyckoff, 1978) in the Jordanian commercial banks during the period of 2018-2019. The authors find that combined service quality dimensions as independent variables have a significant impact on management perceptions of clients' expectations and clients' expectations of service quality dimensions as dependent variables. *Besime Ziberi, Donat Rexha,* and *Rrezarta Gashi* investigate the importance of personal consumption expenditure in the case of Kosovo during the COVID-19 pandemic. The authors use secondary data from World Bank documents and primary data collected via an online questionnaire that was randomly distributed using social media with a sample of 233 respondents (Škuflić & Šokčević, 2010; OECD, 2018). The study also concludes that citizens will realize the pre-planned expenditures as soon as the anti-COVID-19 measures will be released.

Corporate governance has attracted increasing research interest over recent years. In this issue, *Mohammad Awad AlAfnan*, through ethnographic and textual analysis, estimates the influences of corporate/organizational cultures (Cooke & Szumal, 1993) on management and business communication (Bhatia, 2010). The study revealed that organizational cultures influence business communication through shaping the "I think", "I feel", and "I act" attitudes in different situations. *Hafnida Hasan, Mohammad Salem Oudat, Ayman Abdalmajeed Alsmadi, Meutia Nurfahasdi,* and *Basel J. A. Ali* investigate the causality relationship between financial development and carbon dioxide (CO₂) emission in Bahrain by adopting time series data from 1980–2018 (Saidi & Mbarek, 2017; Rahman, Murad, Ahmad, & Wang, 2020). *Yaser Saleh Al Frijat* and *Mohammad Eid Al-Hajaia* examine the practical experience requirement and its role in improving the work performance of accountants in the labor market (Howcroft, 2017; Collis & Hussey, 2013). *Jonathan Chitumbura* and *Oliver Takawira* provide academics and the wider commercial fraternity with practical and strategic knowledge of the emerging markets' offshore wealth management services industry (Baum & Hartzell, 2012; Bryman, 2015). *Victor Barros, Décio Chilumbo,* and *Joaquim Miranda Sarmento* analyze the impact of privatisation on firms' capital structure using a large sample of privatized firms in Europe (Harper, 2002; Talberg, Winge, Frydenberg, & Westgaard, 2008).

There are various studies that analyze the corporate governance systems and firm performance. *Zyad Marashdeh, Mohammad W. Alomari, Mohammad Khataybeh*, and *Ahmad Alkhataybeh* examine the impact of female representation on firm performance, as measured by return on assets (ROA) and return on equity (ROE) and using non-financial institution data from Jordanian companies (Carter, Simkins, & Simpson, 2003; Braendle, Stiglbauer, Ababneh, & Dedousis, 2020). *Mohammed Saleh Bajaher, Omer Bin Thabet, Amer Alshehri*, and *Fatimah Alshehri* investigate the relationship between the board variables and Qatari financial institutions' performance measured by ROA, ROE, and EPS (Alshimmiri, 2004; Chen, Lin, & Yi, 2006; Dao & Nguyen Tra, 2020; Abdullah, 2006; Al-Saidi, 2021). *Engy ElHawary* estimates the impact of audit committee characteristics on the company's financial performance (ROA and ROE) in Egypt for the period of 2016–2018 (Moh'd Al-Tamimi & Obeidat, 2013; Kallamu & Saat, 2015; Hegazy & Farghaly, 2021; Al-Hamadeen, AlHmoud, El-Nader, Alsharairi, & Almasri, 2021).

Amal Aguir, Ahmad Alqatan, and *Bilel Bzeouich* examine the linkage between accounting conservatism and highest-paid chief executive officers (CEOs) from French companies listed on the Paris Stock Exchange from 2009 to 2017 and if this linkage increases as executive remuneration-performance sensitivity increases (Iwasaki, Otomasa, Shiiba, & Shuto, 2018; Li, Henry, & Wu, 2019; Haider, Singh, & Sultana, 2021).

Firas Rifai, Bushra M. Ramadan, A.S.H. Yousif, Mohammad Al-Dweiri, and *Ayman Abdalmajeed Alsmadi* investigate the potential benefits of outsourcing humanitarian logistics activities to commercial logistics service providers (LSPs) to improve rescue missions in the Al Zaatari Syrian refugee camp in Jordan (Nurmala, de Leeuw, & Dullaert, 2017; Vega & Roussat, 2015).



Shifting attention to risk analysis, *Dina Hassouna* and *Rania Salem* examine the impact of CSR on firm risk amongst a sample of 31 Egyptian listed companies from 2011 to 2015. The authors show that CSR affects operating risk, yet it does not have a significant impact on financial or market risks in Egypt (Nguyen & Nguyen, 2015; Vo & Arato, 2020; Trabelsi, 2021). *Laurence Jones, Enrico Geretto, Maurizio Polato,* and *Giulio Velliscig* are responsible for analyzing the implications for bank risk posed by the amendments to the unsecured senior debt asset class required to enhance the bail-in regime. The authors use a sample of 46 banks distributed over 17 European countries over the period of Q1 2010-Q4 2019 (Hadjiemmanuil, 2015; Walther & White, 2020). *Jullie Jeanette Sondakh, Joy Elly Tulung,* and *Herman Karamoy* examine the effect of third-party funds, credit risk, market risk, and operational risk on profitability in banking, especially on the banks included in BUKU 2 category simultaneously or partially. The authors find that partially third-party funds and credit risk had no significant effect on profitability, partially market risk had a significant positive effect on profitability, and partially credit risk had a significant negative effect on profitability (Kasmir, 2015; Hull, 2018).

These papers provide important indications for academics and practitioners and implementing many lines of research concerning the current financial situation.

Prof. Stefano Dell'Atti, Department of Economics, University of Foggia, Italy, Co-editor of the Journal of Governance and Regulation

REFERENCES

- 1. Abdullah, S. N. (2006). Directors' remuneration, firm's performance and corporate governance in Malaysia among distressed companies. *Corporate Governance: An International Review*, *6*(2), 162–174. https://doi.org/10.1108/14720700610655169
- 2. Al-Hamadeen, R., AlHmoud, T., El-Nader, H., Alsharairi, M., & Almasri, F. (2021). Do boards influence audit quality? A multidimensional analysis. *Journal of Governance & Regulation, 10*(1), 125–138. https://doi.org/10.22495/jgrv10i1art12
- 3. Al-Saidi, M. (2021). Boards of directors and firm performance: A study of non-financial listed firms on the Kuwait Stock Exchange. *Corporate Ownership and Control*, *18*(2), 40–47. https://doi.org/10.22495/cocv18i2art3
- 4. Alshimmiri, T. (2004). Board composition, executive remuneration, and corporate performance: The case of REITs. *Corporate Ownership & Control, 2*(1), 104–118. https://doi.org/10.22495/cocv2i1p8
- 5. Baum, A. E., & Hartzell, D. (2012). *Global property investment: Strategies, structures, decisions*. https://doi.org/10.1002/9781444347289
- 6. Bhatia, V. K. (2010). Interdiscursivity in professional communication. *Discourse and Communication*, 4(1), 32–50. https://doi.org/10.1177/1750481309351208
- 7. Braendle, U., Stiglbauer, M., Ababneh, K., & Dedousis, E. (2020). The impact of board diversity on firm performance The case of Germany. *Corporate Ownership & Control, 17*(2), 183–193. https://doi.org/10.22495/cocv17i2art15
- 8. Bryman, A. (2015). Social research methods. London, UK: Oxford University Press.
- 9. Carter, D. A., Simkins, B. J., & Simpson, W. G. (2003). Corporate governance, board diversity, and firm value. *Financial Review*, *38*(1), 33–53. https://doi.org/10.1111/1540-6288.00034
- 10. Chen, C.-W., Lin, J. B., & Yi, B. (2006). CEO duality and firm performance An endogenous issue. *Corporate Ownership and Control*, *6*(1), 58–65. https://doi.org/10.22495/cocv6i1p6
- 11. Collis, J., & Hussey, R. (2013). *Business research: A practical guide for undergraduate and postgraduate students.* Basingstoke, UK: Macmillan International Higher Education.
- 12. Cooke, R. A., & Szumal, J. L. (1993). Measuring normative beliefs and shared behavioral expectations in organizations: The reliability and validity of the organizational culture inventory. *Psychological Reports, 72*(3), 1299–1330. https://doi.org/10.2466/pr0.1993.72.3c.1299
- 13. Dao, B. T. T., & Nguyen Tra, T. (2020). A meta-analysis of corporate governance and firm performance. *Journal* of *Governance & Regulation*, 9(1), 18–34. https://doi.org/10.22495/jgrv9i1art2
- 14. Getahun, A. (2019). The effect of service quality on customer satisfaction: A case study of commercial bank of Ethiopia Adama city. *Journal of Marketing and Consumer Research*, *58*, 1–15. https://doi.org/10.7176/JMCR/58-01
- 15. Hadjiemmanul, C. (2015). *Bank resolution financing in the Banking Union* (LSE Legal Studies Working Paper No. 6/2015). https://doi.org/10.2139/ssrn.2575372
- 16. Haider, I., Singh, H., & Sultana, N. (2021). Managerial ability and accounting conservatism. *Journal of Contemporary Accounting & Economics*, *17*(1), 100242. https://doi.org/10.1016/j.jcae.2020.100242
- 17. Harper, J. T. (2002). The performance of privatized firms in the Czech Republic. *Journal of Banking and Finance*, *26*(4), 621–649. https://doi.org/10.1016/S0378-4266(01)00157-1
- 18. Hegazy, M., & Farghaly, M. (2021). External and internal auditors' perceptions on compliance with internal audit standards and practices: Spirit versus letters? *Corporate Ownership & Control, 18*(3), 31–45. https://doi.org/10.22495/cocv18i3art3
- 19. Howcroft, D. (2017). Graduates' vocational skills for the management accountancy profession: Exploring the accounting education expectation-performance gap. *Accounting Education*, *26*(5–6), 459–481. https://doi.org/10.1080/09639284.2017.1361846
- 20. Hull, J. C. (2018). Risk management and financial institutions (5th ed.). Hoboken, NJ: John Wiley & Sons.



- 21. Iwasaki, T., Otomasa, S., Shiiba, A., & Shuto, A. (2018). The role of accounting conservatism in executive compensation contracts. *Journal of Business Finance & Accounting*, 45(9–10), 1139–1163. https://doi.org/10.1111/jbfa.12350
- 22. Kallamu, B. S., & Saat, N. A. M. (2015). Audit committee attributes and firm performance: Evidence from Malaysian finance companies. *Asian Review of Accounting*, *23*(3), 206–231. https://doi.org/10.1108/ARA-11-2013-0076
- 23. Kasmir. (2015). Dasar-dasar perbankan (Rev. ed.). Jakarta, Indonesia: PT Raja Grafindo Persada.
- 24. Khafafa, A. J., & Shafii, Z. (2013). Measuring the perceived service quality and customer satisfaction in Islamic bank windows in Libya based on structural equation modeling (SEM). *Afro Eurasian Studies*, *2*(1–2), 56–71. Retrieved from https://dergipark.org.tr/en/download/article-file/700450
- 25. Li, H., Henry, D., & Wu, X. (2019). The effects of accounting conservatism on executive compensation. *International Journal of Managerial Finance, 16*(3), 393–411. https://doi.org/10.1108/IJMF-07-2019-0262
- Moh'd Al-Tamimi, K. A., & Obeidat, S. F. (2013). Impact of cost of capital, financial leverage, and the growth rate of dividends on rate of return on investment: An empirical study of Amman Stock Exchange. *International Journal of Academic Research in Economics and Management Sciences*, 2(4), 59–69. https://doi.org/10.6007/IJAREMS/v2-i4/65
- 27. Nguyen, P., & Nguyen, A. (2015). The effect of corporate social responsibility on firm risk. *Social Responsibility Journal*, *11*(2), 324–339. https://doi.org/10.1108/SRJ-08-2013-0093
- Nurmala, N., de Leeuw, S., & Dullaert, W. (2017). Humanitarian-business partnerships in managing humanitarian logistics. *Supply Chain Forum: An International Journal, 22*(1), 82–94. https://doi.org/10.1108/SCM-07-2016-0262
- 29. OECD. (2018). Developments in individual OECD and selected non-member economies. https://doi.org/10.1787/g287daeb0e-en
- 30. Rahman, A., Murad, S. M., Ahmad, F., & Wang, X. (2020). Evaluating the EKC hypothesis for the BCIM-EC member countries under the belt and road initiative. *Sustainability*, *12*(4), 1478. https://doi.org/10.3390/su12041478
- 31. Saidi, K., & Mbarek, M. B. (2017). The impact of income, trade, urbanization, and financial development on CO emissions in 19 emerging economies. *Environmental Science and Pollution Research*, *24*(14), 12748–12757. https://doi.org/10.1007/s11356-016-6303-3
- 32. Sasser, W. E., Olsen, R. P., & Wyckoff, D. D. (1978). *Management of service operations: Text, cases, and readings.* Boston, MA: Allyn & Bacon.
- 33. Skuflić, L., & Sokčević, S. (2010). Determinants of the economic growth in Western Balkans countries. Retrieved from https://bib.irb.hr/datoteka/979203.kufli_okevi_DETERMINANTS_OF_THE_ECONOMIC_GROWTH_IN_WESTERN_BA LKANS_COUNTRIES.pdf
- 34. Talberg, M., Winge, C., Frydenberg, S., & Westgaard, S. (2008). Capital structure across industries. *International Journal of the Economics of Business*, *15*(2), 181–200. https://doi.org/10.1080/13571510802134304
- 35. Trabelsi, R. (2021). Operational risk management in the postal sector: A case study of a developing country. *Corporate Governance and Organizational Behavior Review*, *5*(1), 37–45. https://doi.org/10.22495/cgobrv5i1p4
- 36. Vega, D., & Roussat, C. (2015). Humanitarian logistics: The role of logistics service providers. *International Journal of Physical Distribution & Logistics Management, 45*(4), 352–375. https://doi.org/10.1108/IJPDLM-12-2014-0309
- 37. Vo, H. T. M., & Arato, M. (2020). Corporate social responsibility in a developing country context: A multi-dimensional analysis of the modern food retail sector in Vietnam. *Agroecology and Sustainable Food Systems*, *44*(3), 284–309. https://doi.org/10.1080/21683565.2019.1607797
- 38. Walther, A., & White, L. (2020). Rules versus discretion in bank resolution. *The Review of Financial Studies*, 33(12), 5594–5629. https://doi.org/10.1093/rfs/hhaa032

